

PROMOTING AND PROVIDING INCENTIVES FOR NINA



In response to a question from Jan van der Kwast about how we uphold NINA standards in practice, Hans Been suggested appointing NINA facilitators from our own NINA personnel pool. Mark Sturrus, SHE-Q coordinator, comments.

There are some 25 people in our department who can facilitate and manage SHE-Q. But is that enough support for all of the projects? In fact, it isn't. The demand for SHE-Q staff is ever-increasing, and includes special requirements such as local specialist knowledge. Unfortunately, we cannot always meet that demand, which is why we work with external agencies. Believe me, it's a real challenge to teach people the key aspects of NINA in a short period of time. That's when you realize that we are really ahead of the game with NINA.

I know what Hans means when he says that you quickly forget new things you learn, but I don't have a ready-made solution. I think it's wonderful that both bloggers feel so committed to NINA because they really care about its advancement. That kind of dedication is critical to NINA's success. Sharing the knowledge with a large group of people is key, regardless of who takes responsibility for what to continue promoting NINA. So how do we promote NINA in relatively 'new' business units, where the first steps on the road to implementing NINA must still be taken? How do our colleagues in those business units feel about the incentives to implement NINA?

The NINA team asked **Paul Cottrell** (Boskalis Offshore Subsea Services Middle East) this very question.

NINA MEETS MAERSK

In the North Sea, Boskalis Offshore is involved in the maintenance of a Maersk Oil production platform. The employees of the companies receive a combined NINA safety training course.

Operations Manager Dennis Stolk said, "Maersk is pleased that we are going that extra mile with NINA," while Maersk HSEQ manager Kenneth Dielemans commented, "We have complete faith in the NINA program." Deputy Contract Manager Thijs van der Jagt related one of his NINA experiences: "When a Maersk supply vessel requested access to the platform, it had already entered the 500-meter safety zone around the platform. With the vessel so close to the DSV Constructor, the divers were placed at unnecessary risk. When we reported the situation, Maersk ordered the supply vessels to request access at an earlier stage in future, so that the divers could be called back on board the DSV on time."

STOP!

Project Manager Bas Bijsterbosch called a halt to excavations in Gabon, following an unexpected H2S measurement.

It was not an easy decision for him: "We had 100 workers trained as engineers and 35 excavators about to start. Then the entire operation came to a standstill. Just try explaining that to the client."

With expert supervision, several measures were



Fixed H2S meter

taken, such as the installation of overpressure cabins on the excavators. No work was carried out for two months, and the expenses were high. However, with concentrations of 4,000 ppm recorded, it was obvious that there was no other choice: anything greater than 600 ppm is deadly.

According to Bas, "Given the support I received when we halted operations, the dedication of all involved to take the proper measures, and the cooperation of Boskalis, I am convinced that our organization is changing and that NINA is effective. It is extremely reassuring to know that people will back you up when you are faced with these kinds of decisions."



Excavations in Gabon